

OCEAN REEF CLUB CENSUS 2020 V

FINAL RESULTS The 2020 Ocean Reef Club Census



WHY WAS A CLUB CENSUS SO IMPORTANT... 10 YEARS AGO

ORIGINS {2009}

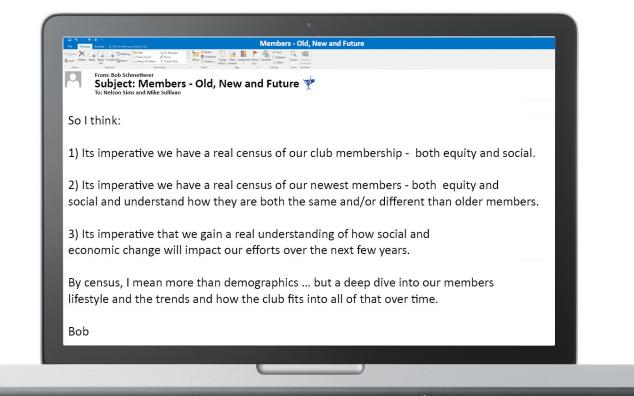
Members - Old, New and Future

11/20/2009 7:44 AM From: Bob Schmettere Subject: Members - Old, New and Future \checkmark To: Nelson Sims and Mike Sullivan

Nelson and Mike:...One of the things that struck me about yesterday was the thread of "change" that we can see and feel among the Ocean Reef membership...the changing nature of the "next generation" of member/golfers, the increased import of "fringe" and women golfers ... through the macroeconomic impactwe're seeing on our social membership ... and onto the plea of theolder member (and perhaps members) at town hall that has seenthe realities of the current and future club outgrow her situation.And I continue to be struck by how little we really know about these trends in a way that should have massive impact on our strategic thinkingand planning going forward.



ORIGINS {2009}



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Let's discuss.

Nelson



WHY IS THE CENSUS SO IMPORTANT?

2010 FIRST ORC CENSUS

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Became a fact based "guiding light" to the Board and to the Management bringing real credibility to decisions ... and to our members ...

2020 THIRD ORC CENSUS

After a decade of learning .. Is the nature of our Membership the same or different than 5 and 10 years ago? Now we have the answers...

2015 SESCOND ORC CENSUS

Based on learning, benchmarks and insights...trends emerged offering the ability to project future behavior

CENSUS RESPONSE

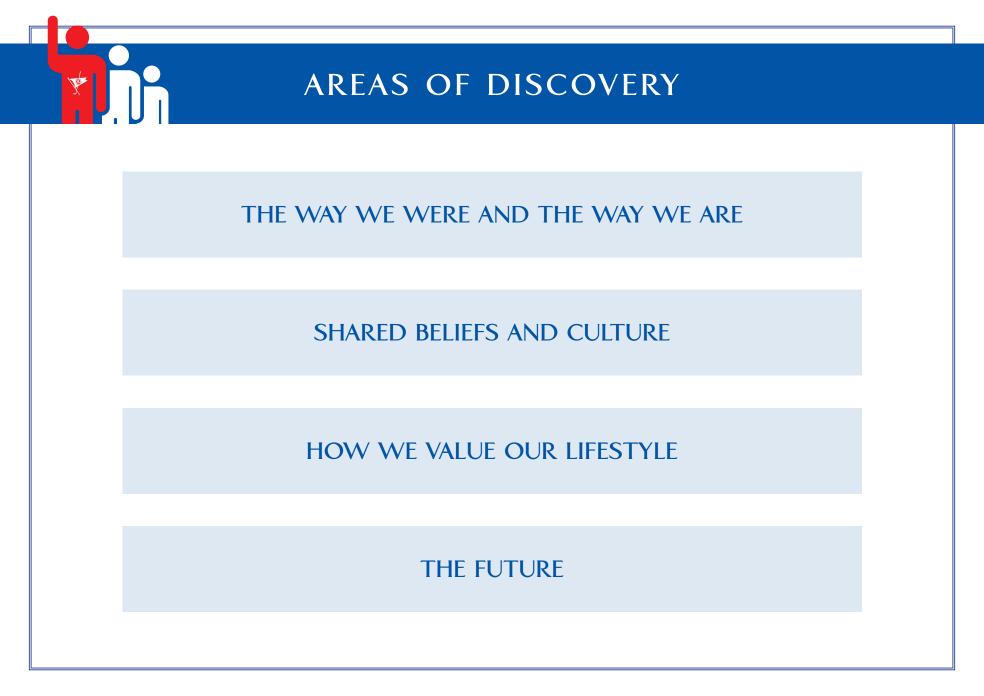
A GREAT RESPONSE ... OVER 50% OF OUR TOTAL MEMBERSHIP.

Data was compiled via online survey between JANUARY 8 AND FEBRUARY 26, 2020.

2430 FAMILIES representing 5311 MEMBERS have responded.

Significance tests were run at a **95% CONFIDENCE LEVEL** for extrapolating to the full Membership.







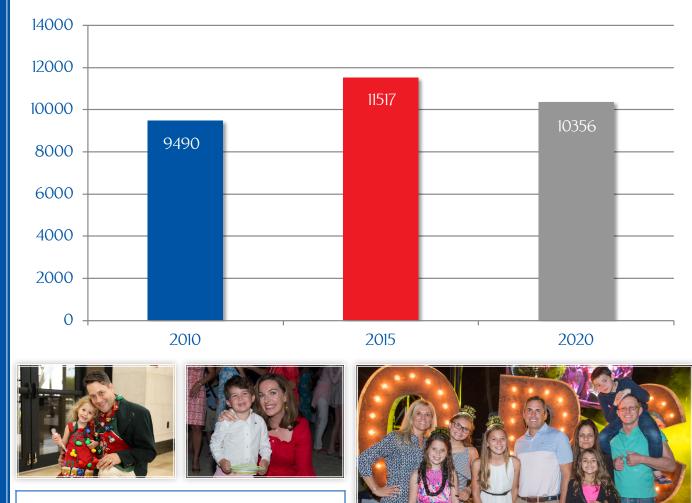
THE WAY WE WERE & THE WAY WE ARE A LOOK AT THE MEMBERSHIP OVER A DECADE

WHO WE ARE NOW...

CENSUS

2020

TOTAL CHILDREN ALL MEMBERS

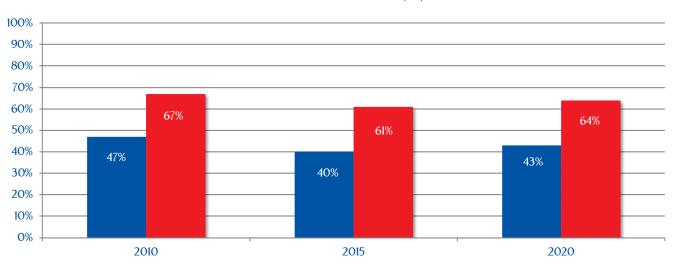


...AND FAMILIES ARE GROWING

MEMBERS WITH GRANDCHILDREN

Members with Grandchildren

Equity Members with Grandchildren





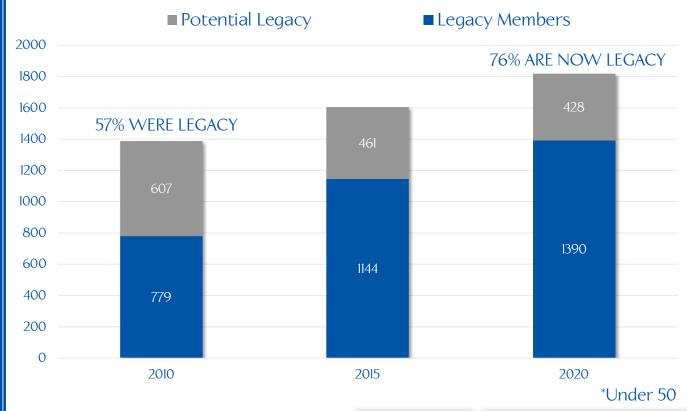


CENSUS 2020

OUR LEGACY CONTINUES

CENSUS 2020

LEGACY MEMBERS



TAKEAWAY -

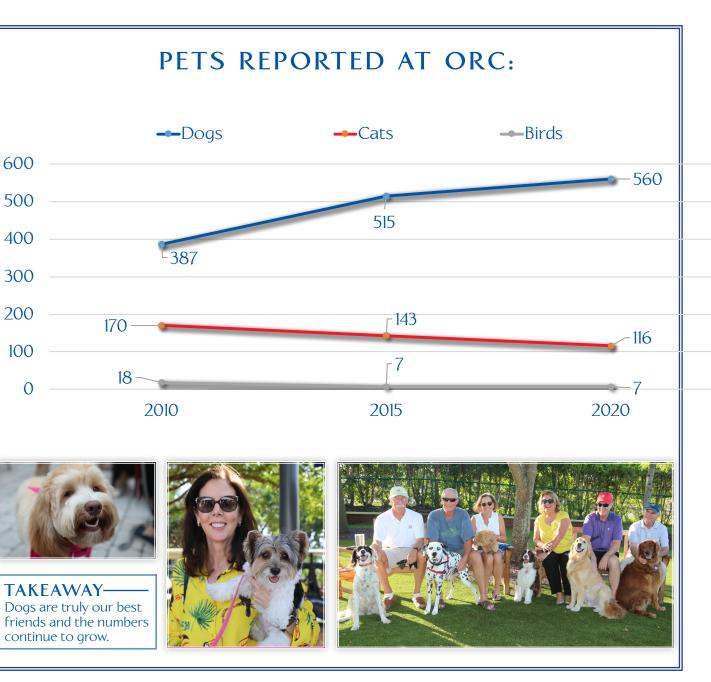
In 2010 Legacy Members were all Under 50 years of age and we had 57% of the potential. In comparison looking at the potential Legacy Members under 50 today we have almost 80% of that potential population. Further testament to the family nature of the Club and value of this Equity Member benefit.





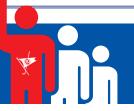
CATS ARE NICE BUT WE LOVE OUR DOGS NOW MORE THAN EVER!

CENSUS 2020

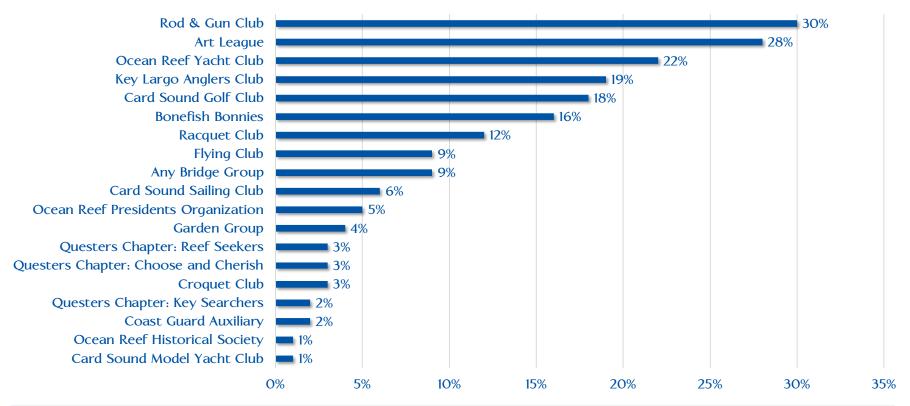


MEDIAN AGE IS SAME AS 10 YEARS AGO Ye 70 2010 2015 ■2020 65 60 55 50 45 40 35 30 Newest (all types) Equity Legacy Social THE OVERALL MEDIAN AGE OF ALL MEMBERS IS 58.7 UP FROM 56





CLUBS WITHIN THE CLUB



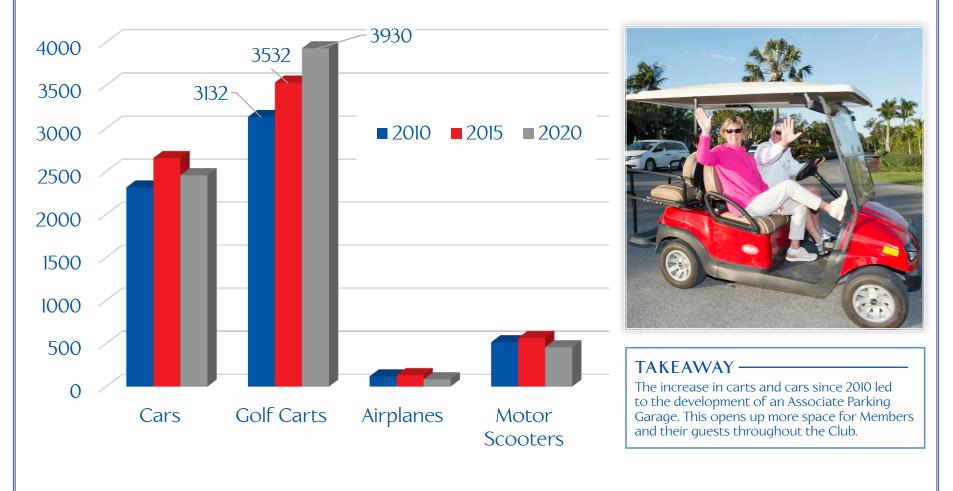
Participation continues strong over the last 10 years and is a big part of what makes this a unique Club.

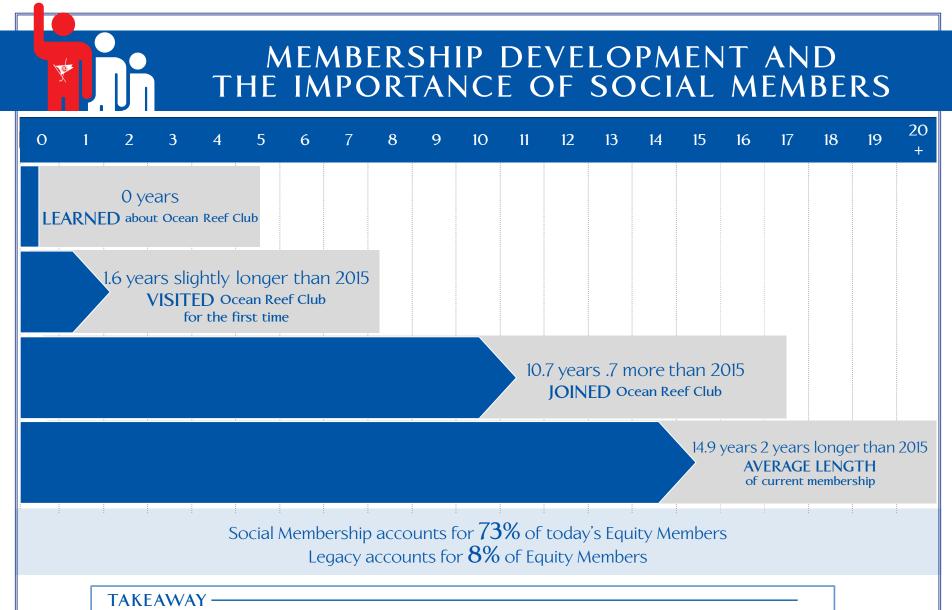


CARS, CARTS AND MORE

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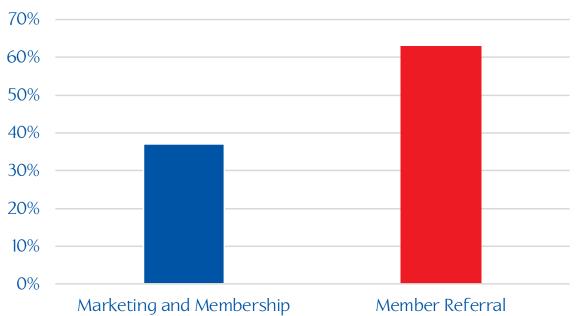
MORE GOLF CARTS ON THE ROAD





The journey to Membership still takes about 10 years from the first time someone learns about Ocean Reef Club. Current length of Membership has increased. The vast majority of Equity Members started with the Club as a Social Member.

HOW WE LEARNED ABOUT OCEAN REEF



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Development including Events, Conferences. Marina and other introduction sources

51%

of all Members already belonged to 2 or more clubs (62% For Equity Members and very similar for Social).

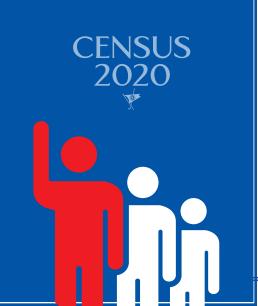
TAKEAWAY -

Member referrals continue to broaden the social experience of the Club. Marketing, communications and branding play a critical role in supporting those referrals and creating organic prospective Member opportunities.

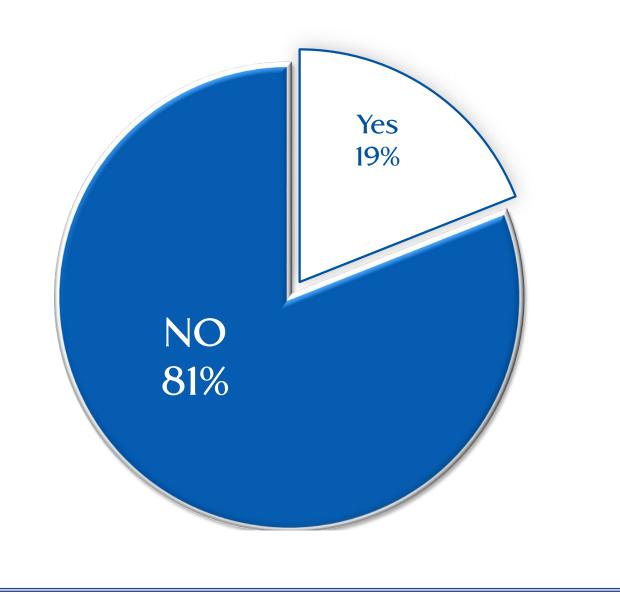
81%

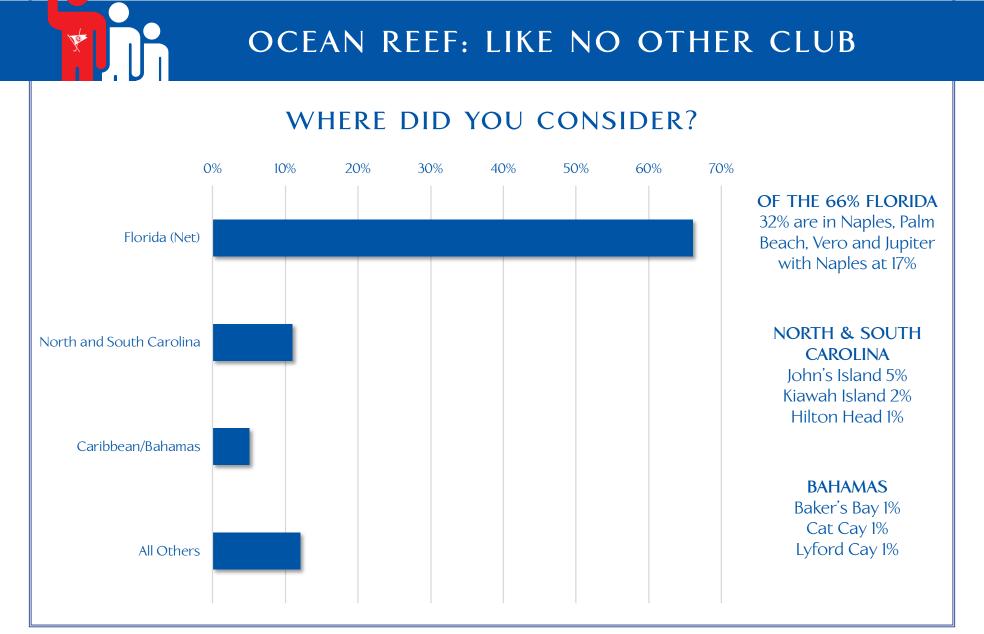
of current Members were already a Member of another club when they joined Ocean Reef Club.

WHY OCEAN REEF IS REMARKABLE



DID YOU CONSIDER OTHER PLACES?

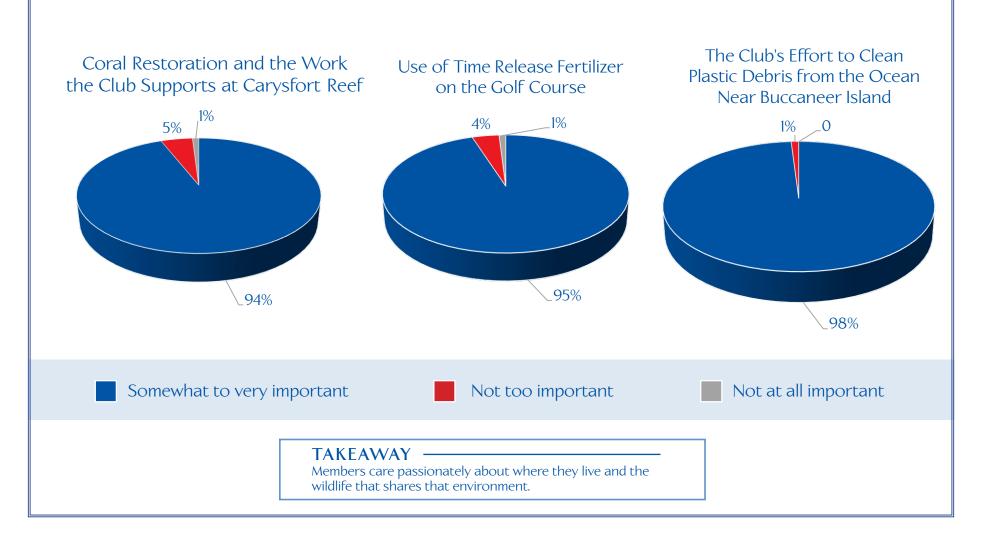






THE IMPORTANCE OF OUR SURROUNDING ENVIRONMENT

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WE ARE WELL INFORMED ABOUT ISSUES AND CLUB GOVERNANCE

MAJORITY (OVER 80%) OF EQUITY MEMBERS FEEL SOMEWHAT WELL INFORMED



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Town Hall





Ocean Reef Press



UPDATE FROM YOUR CLU

We hope you have had a chance to review the Capital Projects brochure that was mailed to all Members at the end of April. The Brochure contained details on the Ocean Room and Associate Parking Garage projects, scheduled for completion by December 2020, as well as The Clubhous renovation, with a planned completion date of November 2021.

As all three of these major projects are now underway, this morthly newsletter. Thrawing Board, is designed to provide you with updates on the progress through video, polytocarphy, itenihese and FAQS. Also for your convertence, we have created a page on our website occurred/com/Cap italhytects which can be accessed at any time and includes a digital vision of the Capital Protect Brochure along with up-to-date project photos and the most recent information on construction progress.

With our continued focus on the overall safety and well-heing of the entire Ocean Reef communiyo, we have required all contractors assigned to these Club projects (Ocean Room, Paring Gange and Clabhouse) to agree to a set of COND rules, guidelines and best practices. These protocols are similar to those of our Associates and all cortractors working on Club projects. These protocols are and negotiate the set of the project of the set of the on these protocols are set of the set

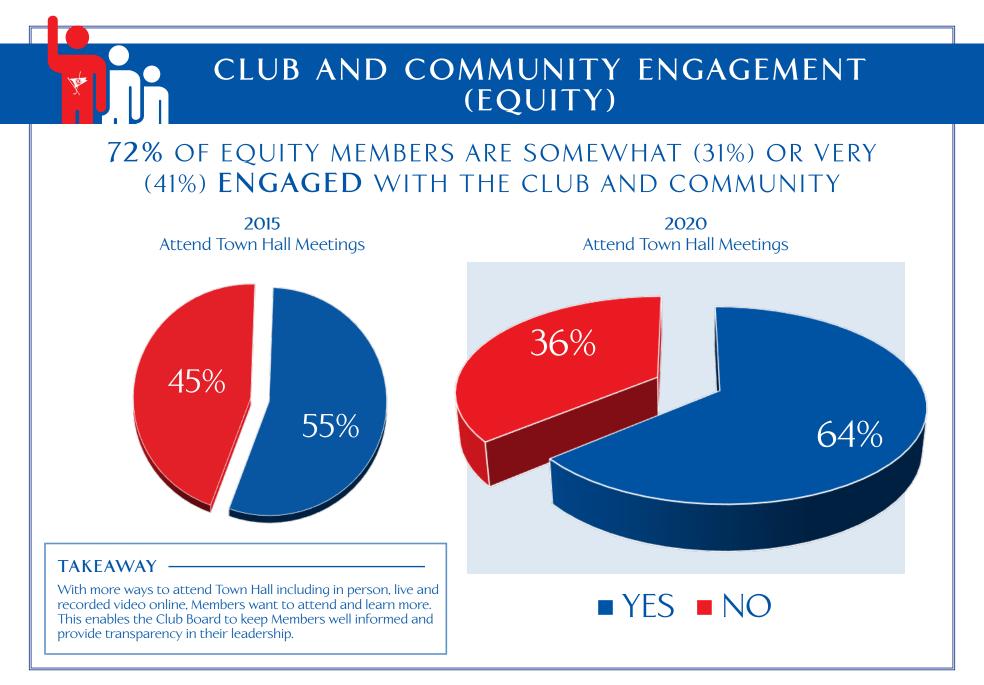
We are looking ahead to an exciting future for your Club As promised, we expect to complete these projects without any assessments or need for any outside financing due to the projects or coronavirus situation.

Alex Torasell

Alex Tonarelli, Ocean Reef Club President

Email Communications





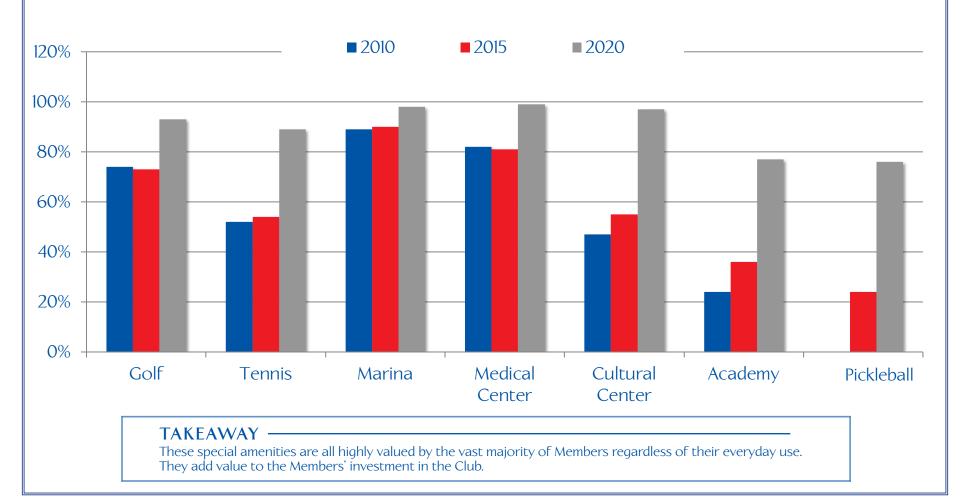


HOW WE VALUE OUR INVESTMENTS IN OUR CLUB, OUR COMMUNITY, AND REAL ESTATE

WHAT WE VALUE HIGHLY AT THE CLUB

ALL MEMBERS & EQUITY ALMOST IDENTICAL

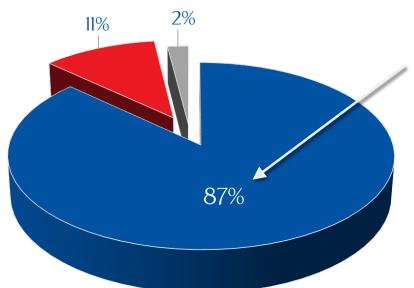
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THE CONTINUED IMPORTANCE OF OUR MAJOR CAPITAL PROJECTS

CENSUS 2020

OVER THE NEXT 5 YEARS THE CLUB SHOULD MAINTAIN FACILITIES IN A FIRST CLASS CONDITION UNCHANGED AT 87% FROM 2015



 Maintain facilities in a first class condition (update with latest standards)

 Maintain facilities but not improve them

 Maintain facilities with minimum required to keep

MAJOR CAPITAL PROJECTS

2010 CENSUS RESPONSES RESULTED IN:



TAKEAWAY -

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In 2010, Members responded with the capital projects that were most important for the future. With the Golf Clubhouse completion in 2021, all projects on that list will have been completed.

ABOUT GOLF

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More are intermediate and advanced than 2015 32% belong to MGA, LGA or 9-Hole golf groups



No material change since 2010



ABOUT TENNIS



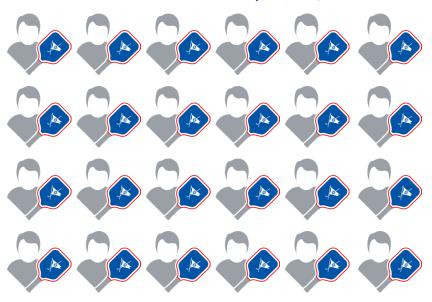
No material change since 2010

ABOUT PICKLEBALL

2015: 8% were playing



2020: 47% were playing



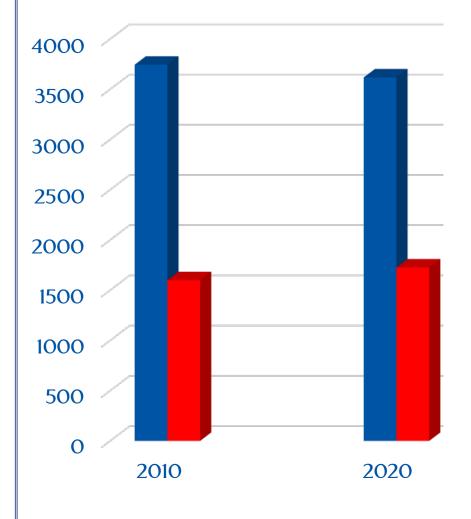
580% INCREASE FROM 2015!

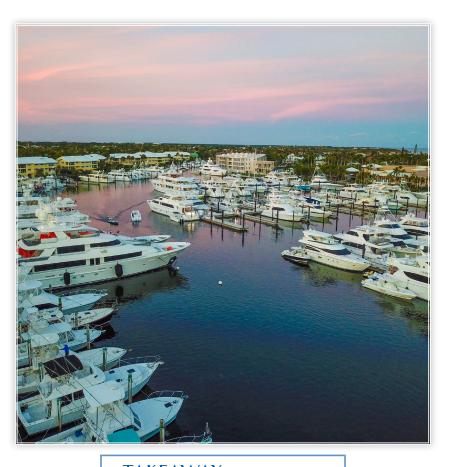
TAKEAWAY

Dramatic change from 2015. Didn't exist in our conscious in 2010. Now even more family members are learning to enjoy this growing sport.



BOAT OWNERSHIP



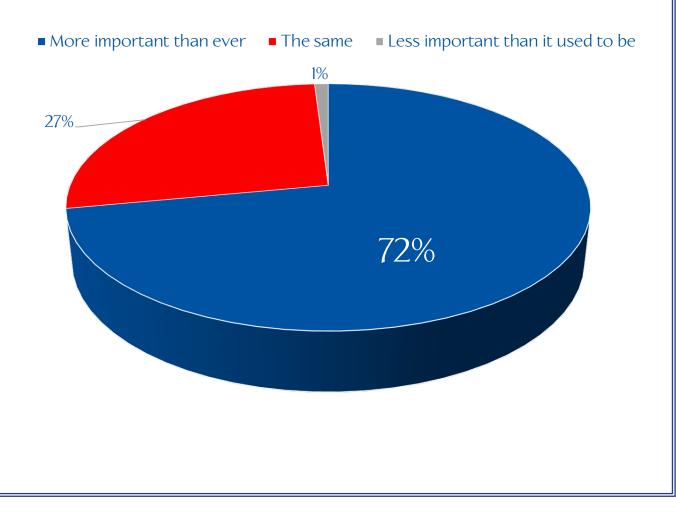


TAKEAWAY ______ Similar but just as strong since 2010.



SAFETY AND Security

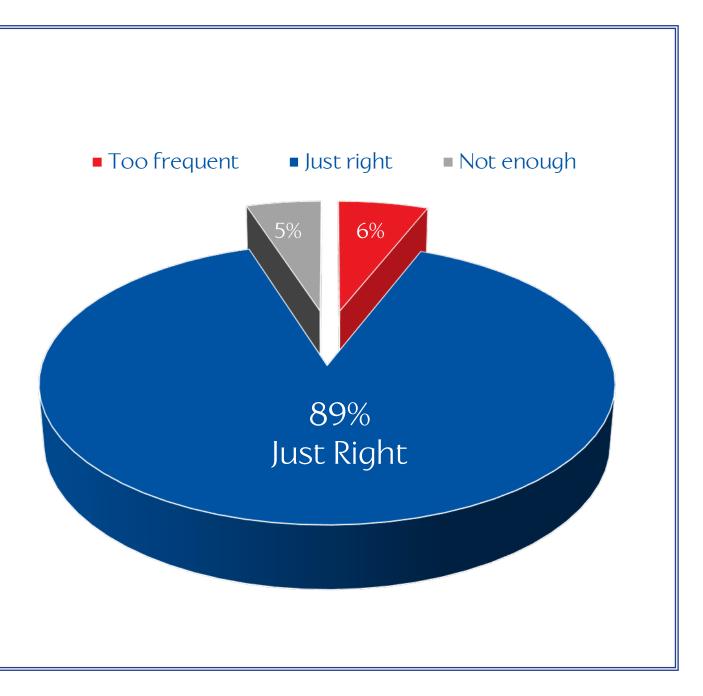






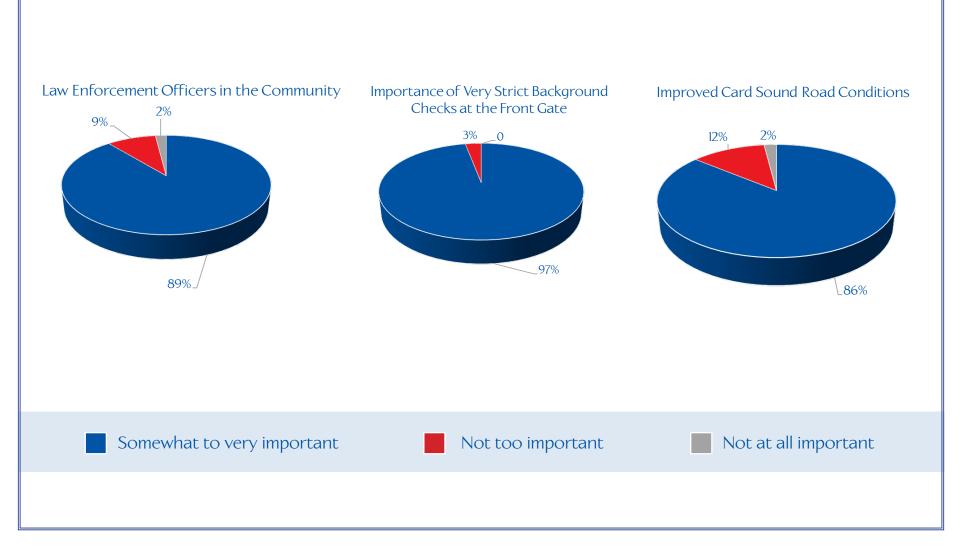
PRESENCE OF PUBLIC SAFETY PATROLS

> CENSUS 2020



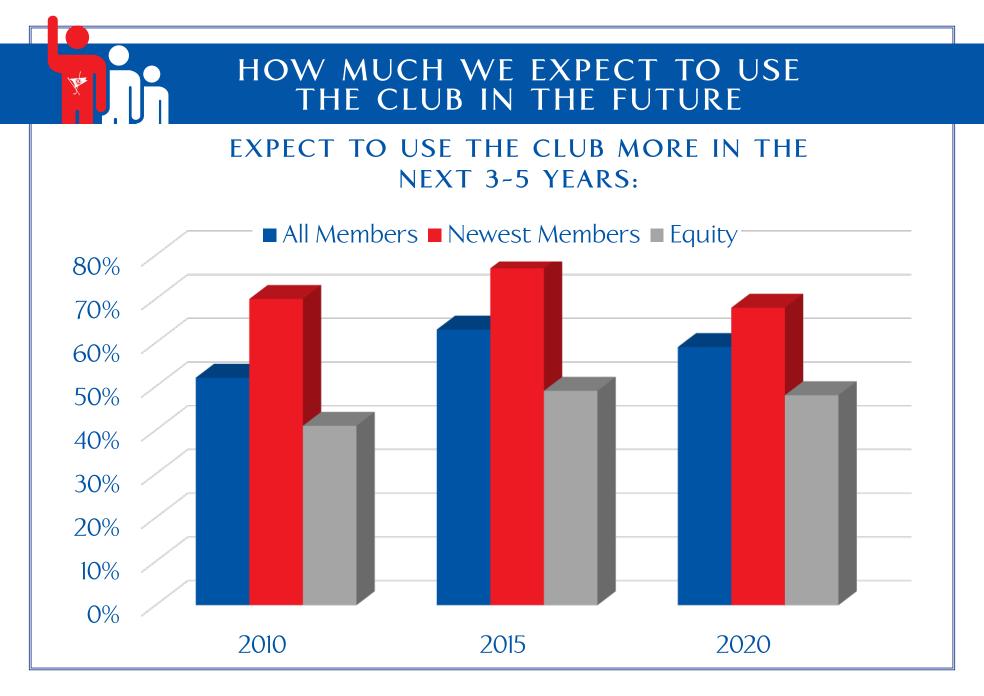


SAFETY AND SECURITY





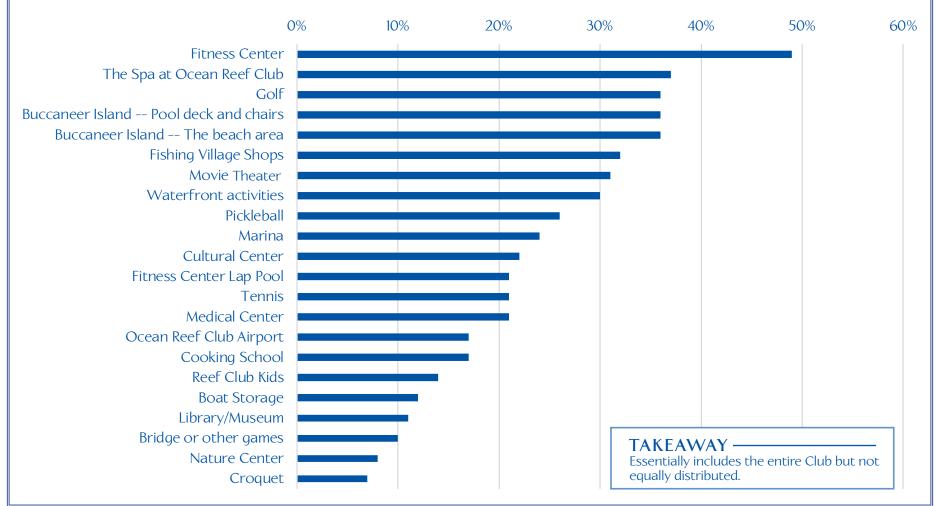
HOW WE SEE AND BELIEVE IN THE FUTURE OF OUR CLUB



HOW MUCH WE EXPECT TO USE THE CLUB IN THE FUTURE

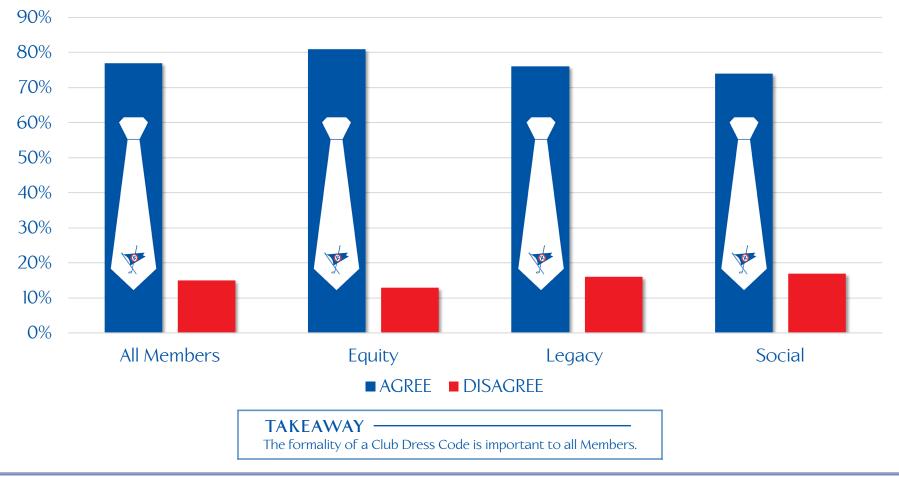
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WHERE ADDITIONAL USE WILL TAKE PLACE



STILL AN IMPORTANT TRADITION

THE DRESS CODE SHOULD REMAIN AS A KEY CLUB TRADITION



STILL AN IMPORTANT TRADITION

EQUITY MEMBERS STAYING BETWEEN 3-7 MONTHS 2010: 54% 2020: 60%



TAKEAWAY -

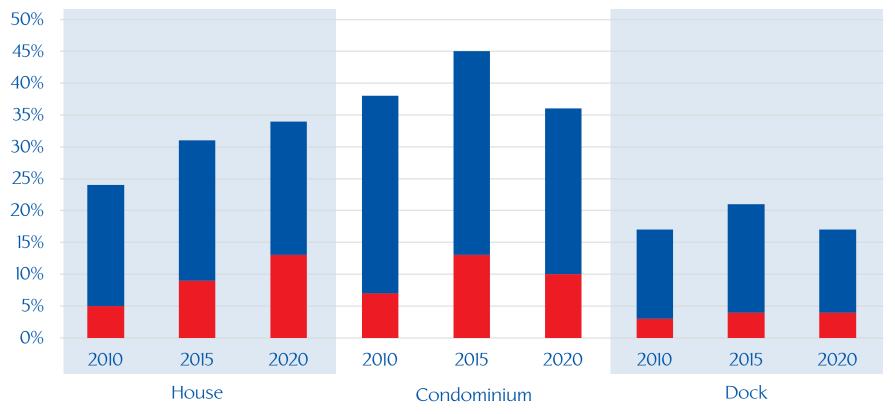
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Tradition speaks to the many things that have remained relatively the same for the past 10 years. While the world around us changed, Ocean Reef retained the key traditions and culture that Members cherish.

OUR VIEW OF OUR OWN FUTURE REAL ESTATE PLANS

PERCENT OF MEMBERS INTERESTED IN PROPERTY PURCHASE

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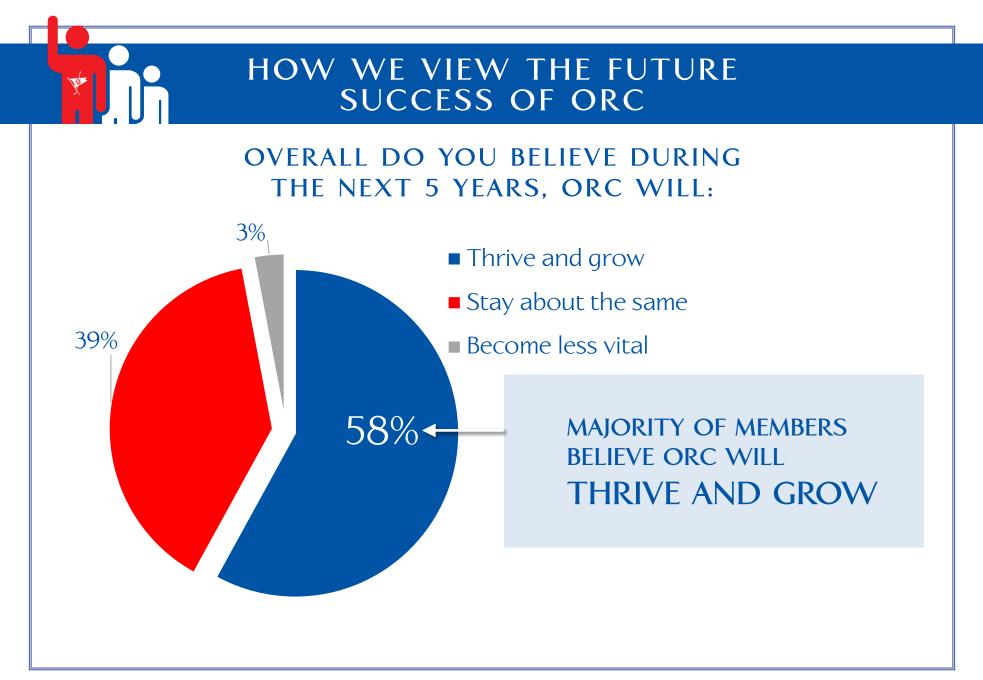
■ Maybe ■ Yes

IF OCEAN REEF DID NOT EXIST...

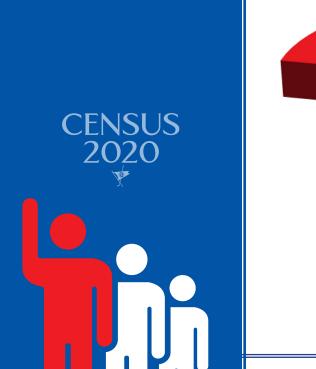
MOST (25%) DON'T KNOW WHERE THEY WOULD GO IF OCEAN REEF DID NOT EXIST.

TAKEAWAY

"Don't know" is another way of saying there is nothing quite like Ocean Reef Club.



HOW UNIQUE IS ORC?



IS TOTALLY UNIQUE, 3% MORE THAN IN 2015. Totally unique 18% 1% Similar but not exactly the same 81% ■ Not much different from other club-based communities

THE VAST MAJORITY OF MEMBERS BELIEVE THE CLUB

FOUR KEY TAKEAWAYS



Members regularly engage with the array of offerings at the Club creating an active and intellectually stimulating environment that adds to the vitality of the overall community.



#2 The Club provides great value to the Members across all experiences.





The Census results act as a guide for future programs and capital investments.

